**AGENDA**
**NAOC Annual Membership Meeting,**
**8-10 December 2026**
**La Jolla, San Diego, California**

## Tuesday, 8 December 2026
## NAOC Board of Directors Meetings
## Member Companies Only
## Location: Salons A, B, and C

**Time**:

| | |
|---|---|
| 0800 – 1030 | 2026 Board of Directors Meeting |
| **1030 – 1100** | **Break** |
| 1100 – 1200 | 2026 Board of Directors Meeting Continued |

## Training: Material Potentially Presenting an Explosives Hazard
## Open to Registered/Pre-Paid Attendees Only
## Location: Salon D

| | |
|---|---|
| 0800 – 1200 | Material Potentially Presenting an Explosives Hazard Training. **Ms. Kristen McCahill, NOSSA** |

## Technical Focus
## Open to Government Guests, NAOC Members and Registered Non-Member Firms
## Location: Salons A, B, and C

| | |
|---|---|
| 1300 – 1330 | Preparing FSs for MMRP Projects. **Mr. James Salisbury and Ms. Julie Burdey, EM CX** |
| 1330 – 1400 | DAGCAP and Quality System Requirements 3.0. **Mr. Steve Stacy, EM CX** |
| 1400 – 1430 | Underwater MEC Management. **Mr. Preston Postle, NAVFAC Headquarter** |
| **1430 – 1500** | **Break** |
| 1500 – 1600 | Future Considerations for Underwater Munitions Responses. **TBD** |
| 1600 – 1700 | Munitions Response – Quality Assurance Project Plan Discussion. **Dr. Ed Corls** |

## Contracts Focus
## Open to Government Guests, NAOC Members and Registered Non-Member Firms
## Location: Salon D

| | |
|---|---|
| 1300 – 1430 | Federal Acquisitions Regulations Overhaul. **Mr. Richard Oliver, Pillsbury Law** |
| **1430 – 1500** | **Break** |
| 1500 – 1600 | Small Business and Oasis Contracting. **Mr. Matthew Hibbert, USACE Omaha** |

## EOD Warrior Foundation 5K Run
## Location: Virtual

| | |
|---|---|
| 1700 – 1800 | EOD Warrior Foundation 5K Run |

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## Wednesday, 9 December 2026

## Speaker Sessions: Open to Government Guests, NAOC Member Companies and Registered Non-Member Firms
## Location: Salons A, B, C, and D

**Time:**

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|---|---|
| 0800 – 0805 | Playing of the National Anthem and Posting of Colors |
| 0805 – 0815 | Welcome Remarks, **Mr. Noah Weinberg, NAOC President** |
| 0815 – 0900 | Keynote: **TBD** |
| 0900 – 0930 | HQUSACE, MR Programmatic Update, Chief, Environmental Division, **Ms. Chaela Smith HQ** |
| 0930 – 1000 | DASA (Environment, Safety and Occupational Health), **Mr. Rob Halla** |
| **1000 – 1030** | **Break** |
| 1030 – 1100 | NAVFAC Munitions Response Update, **Mr. Preston Postl** |
| 1100 – 1130 | NOSSA Update, **Mr. Tom Lee** |
| 1130 – 1200 | HQUSACE, FUDS Update**, Mr. Nick Stolte** |
| | |
| **1200 – 1330** | **Lunch** (on your own) |
| | |
| 1330 – 1430 | MMDC Consolidated Work Plan Updates, **Ms. Emily Schiffmacher** |
| 1430 – 1500 | EPA Regulatory Updates for the MRP, **Mr. Doug Maddox** |
| **1500 – 1530** | **Break** |
| 1530 – 1600 | Office of the Assistant Secretary of War (EI&E), **Dr. Kari Meier/Ms. Kelly Dreyer** |
| 1600 – 1630 | EM CX Update, **Ms. Michelle Lordemann** |
| 1630 – 1700 | Air Force Update, **Mr. Michael Book** |

## NAOC Hosted Reception: Open to Government Guests, NAOC Member Companies and Registered Non-Member Firms
## Location: Salons E, F, G, and H

| | |
|---|---|
| 1700 - 2000 | NAOC Reception<br>NAOC 2027 BOD Announcement<br>NAOC Leadership Awards and EOD Warrior Foundation, **Mr. Noah Weinberg, NAOC** |

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## Thursday, 10 December 2026
## NAOC BOD Meetings
## Member Companies Only
## Location: Salons A, B, C, and D

**Time**:

0830 – 0930 2027 Board of Directors Meeting

## Speaker Sessions: Open to Government Guests, NAOC Member Companies and Registered Non-Member Firms
## Location: Salons A, B, C, and D

0945 – 1045 UXO for Geos: How Ordnance Features Impact AGC, **Mr. Harry Wagner**
**1045 – 1100 Break**
1100 – 1230 Discussion on Cost Estimating MMRP projects, Moderator: **Ms. Melenie Enman**
**Panelists: TBD**

## Training: Risk Management Methodology
## Open to Registered/Pre-Paid Attendees Only
## Location: Salon E

0800 – 1200 Risk Management Methodology, **Mr. James Salisbury**

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